

What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

Expert Elicitation Techniques for Social Scientists

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Research Methods

What is EKE?

UNIVERSITY OF LEEDS

National Centre for

- Probability Judgements
- Subjectivity
- EKE in Comparison
- Recap
- Program

- Introducing the team
 - John Paul Gosling (the Maths expert)
 - Jose Pina-Sánchez (the Social Scientist)
- Introducing each other
 - Background
 - Research interests
 - Goals for this course / plans to use expert elicitation in the future



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Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

What Is Expert Elicitation

- Experts' views are used for decision making all the time
 - Formally: Consultation processes, executive meetings, etc.
 - Informally: Every time a significant decision is taken in an organisation



What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

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What Is Expert Elicitation

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 - Formally: Consultation processes, executive meetings, etc.
 - Informally: Every time a significant decision is taken in an organisation
- Human thinking processes are prone to biases
 - Anchoring, availability, overconfidence, ...
- Expert knowledge elicitation (EKE) methods are designed to reduce these biases



What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

- Experts' views are used for decision making all the time
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What Is Expert Elicitation

- Informally: Every time a significant decision is taken in an organisation
- Human thinking processes are prone to biases
 - Anchoring, availability, overconfidence, ...
- Expert knowledge elicitation (EKE) methods are designed to reduce these biases
 - Eliciting views under carefully considered questions and protocols
 - Allowing for the necessary dialogue to discuss the complexity of the question
 - Avoid the ambiguity of verbal expressions (turning expert knowledge into quantitative data)
 - Compiling views from different subjects in a structured way



Introduction	
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What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

Turning quali into quanti data

- The probability scale
 - A useful tool to define precisely the likelihood of a particular event
 - Bounded between 0 and 1



- Values in between can be defined intuitively, e.g.
 - -50% = both outcomes equally likely (odds 1:1)
 - -~66% = positive outcome twice as likely (odds 2:1 on)
 - -75% = positive outcome 3x as likely (odds 3:1 on)



What is EKE?

Probability Judgements

EKE in Comparison

Recap

Program

Ambiguity of Verbal Expressions





What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

Assigning Probabilities and Beyond

- Goal One: to quantify a specific phenomenon
 - Probability of an event



What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

Assigning Probabilities and Beyond

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- <u>Time</u> to the occurrence of that event
- <u>Prevalence</u> of a given factor
- <u>Association</u> between variables



- Introduction
- What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

Assigning Probabilities and Beyond

- Goal One: to quantify a specific phenomenon
 - Probability of an event
 - <u>Time</u> to the occurrence of that event
 - <u>Prevalence</u> of a given factor
 - <u>Association</u> between variables
 - ...
- Goal Two: to quantify the uncertainty around that estimate
 - We want more than a specific value for each of the above
 - We want the likelihood of possible values
 - i.e. their statistical distribution



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Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

- Using probability distributions to express uncertainty
 - Represents the range of possible values and their relative likelihoods

Eliciting Uncertainty





What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

• Before undertaking EKE we need to consider our epistemological/ontological position

- Particularly relevant for the Social Scientists
- We deal with more complex matters, often socially constructed



What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

- Before undertaking EKE we need to consider our epistemological/ontological position
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 - We deal with more complex matters, often socially constructed
- Can institutional transparency be measured? Can the pain produced from incarceration be measured? What do you think?



What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

• Before undertaking EKE we need to consider our epistemological/ontological position

- Particularly relevant for the Social Scientists
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- Can institutional transparency be measured? Can the pain produced from incarceration be measured? What do you think?
 - If we consider it from a purely objectivist/positivist perspective...
 - If we consider it from a purely constructivist/interpretivist perspective...



What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

• Before undertaking EKE we need to consider our epistemological/ontological position

- Particularly relevant for the Social Scientists
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- Can institutional transparency be measured? Can the pain produced from incarceration be measured? What do you think?
 - If we consider it from a purely objectivist/positivist perspective...
 - If we consider it from a purely constructivist/interpretivist perspective...
- We like to think of ourselves as post-positivist
 - The philosophical framework that suits EKE more naturally



What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

When Is Expert Elicitation Useful?

- Specifically useful when we do not have any other data
 - When it is too expensive to undertake the necessary research
 - When it is not technically possible
 - When the necessary research would take too long



- Introduction
- What is EKE?
- Probability Judgements
- Subjectivity
- EKE in Comparison
- Recap
- Program

When Is Expert Elicitation Useful?

- Specifically useful when we do not have any other data
 - When it is too expensive to undertake the necessary research
 - When it is not technically possible
 - $-\,$ When the necessary research would take too long
- But also, for certain research questions, EKE can also be the best option
 - Predicting tipping points or non-linear effects (e.g. the Kessler effect, how many more satellites can be put in orbit before the space debris becomes ubiquitous)
 - When we need more than a point estimate (e.g. data quality adjustments, scales of subjective preferences)
 - Exploratory research (e.g. when interested in the thought process of experts)



- Introduction
- What is EKE?
- Probability Judgements
- Subjectivity
- EKE in Comparison
- Recap
- Program

EKE in the Research Methods Context

- Four features that set it apart from survey research
 - Focus on experts
 - $-\,$ Deal with complex the mes/questions
 - Thoroughly designed questions and protocols
 - Thorough participant deliberations
 - Interactive, dialoguic
 - Small samples



- Introduction
- What is EKE?
- Probability Judgements
- Subjectivity
- EKE in Comparison
- Recap
- Program

EKE in the Research Methods Context

- Four features that set it apart from survey research
 - Focus on experts
 - $-\,$ Deal with complex themes/questions
 - Thoroughly designed questions and protocols
 - Thorough participant deliberations
 - Interactive, dialoguic
 - Small samples
- I like to think of it as the quantitative equivalent of a focus group
- Questionnaires as used in survey research can be too shallow
 - Aquiescence bias
 - Social desirability bias (not an issue in self-completed questionnaires)
 - Recall errors (telescoping bias)
 - Different interpretation of questions (slide 5)
- EKE methods are designed to reduce these biases





- Introduction
- What is EKE?
- Probability Judgements
- Subjectivity
- EKE in Comparison
- Recap
- Program

• Limited external validity

- Based on small samples of experts
- Bound to be affected substantially by sampling error
- In addition, the experts' 'expertise' is highly variable
- The recruitment of the right experts is crucial
- Regarding internal validity...
 - More valid (less biased) than questionnaires
 - But still based on subjective views

Limitations



Introduction

What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

"I think people in this country have had enough of experts."



- Introduction
- What is EKE?
- Probability Judgements
- Subjectivity
- EKE in Comparison
- Recap
- Program

• EKE can be used to

- Represent experts' judgements quantitatively
- Uncertainty, captured as a probability distribution

Recap

- Encouraging careful, thoughtful judgements
- In a formal, rigorous and discursive format
- Aiming to reduce psychological biases



- Introduction
- What is EKE?

Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

• EKE can be used to

- Represent experts' judgements quantitatively
- Uncertainty, captured as a probability distribution
- Encouraging careful, thoughtful judgements
- In a formal, rigorous and discursive format
- Aiming to reduce psychological biases
- With a vast potential in the Social Sciences
 - Rarely used beyond Health Economics and Epidemiology
 - Vast potential in areas where no data is available
 - Can offer more valid findings than more 'typical' methods

Recap



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Probability Judgements

Subjectivity

EKE in Comparison

Recap

Program

Day 1

10:00-10:30	Registration and refreshments
10:30-11:30	Introduction: quantifying uncertainty
11:30-12:30	The basics of expert knowledge elicitation
12:30-13:30	Lunch
13:30-15:15	Methods for capturing judgements
15:15-15:45	Tea/Coffee break
15:45-17:00	Practical: elicitation methods

Day 2

09:30-10:40	The Sheffield method in depth
10:40-11:10	Tea/Coffee break
11:10-12:30	Practical: the SHELF software
12:30-13:30	Lunch
13:30-14:40	Expert elicitation in the social sciences
14:40-15:10	Tea/Coffee break
15:10-16:10	Advanced topics in elicitation
16:10-16:30	Wrap-up